



Working Together – Saving Lives

Joint Emergency Services Interoperability Programme

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Why is JESIP important?

Good practice exists and joint working is not 'broken' but......

2005 2007 2010 7/7 Bombings **Floods Cumbria Shootings** Complexity of the event Difficulties in Communications failings caused difficulty in understanding the between the police and identifying locations, infrastructure under ambulance caused delays hazard assessments and threat and the scale and location of RV Points and combination of resources Command Posts. deployed.



2012 London Olympics

- Proved we <u>can</u> do interoperability
- Brought many services together successfully for pre-planned event

But.....

Interoperability across the country is inconsistent

However....

- JESIP has built on success and best practice to establish a national standard
- It is the most ambitious training programme for the emergency services





Developing skills for a safer and fairer society

Skills for Justice Survey

An Emergency Services Interoperability Survey of over 2000 Operational Commanders in September 2013 found:

- 93% of respondents stated that a lack of joint exercising was a barrier to effective interoperable working.
- 95% of respondents stated that a lack of joint training was a barrier to effective interoperable working.
- •91% of respondents stated that a lack of practices, protocols, training and exercising was the most significant barrier to effective sharing of information



The bottom line....

"the biggest challenge is collectively understanding what is important information / intelligence. What may be critical information for one service may be of no interest to another"

Police respondent – Operational Commander Skills for Justice Workforce Survey



The JESIP Vision:



"Working Together – Saving Lives"

Aim of the Programme:

"To ensure that the blue light services are trained and exercised to work together as effectively as possible at all levels of command in response to major or complex incidents so that as many lives as possible can be saved"



JESIP Objectives

- To establish joint interoperability principles & ways of working (doctrine)
- To develop greater understanding of roles, responsibilities and capabilities amongst tri service responders
- To improve communication, information sharing and mobilisation procedures between services including their control rooms
- To establish joint testing & exercising arrangements for all levels of command to ensure lessons identified progress to learning and procedural change (organisational learning)



An Effective Programme

Overarching Joint Doctrine

 Underpinned by Training and Raised Awareness

Tested and validated by Joint Exercising



What will success look like?

Joined up and common application of doctrine to supporting joint working

Interoperability

Working
Together –
Saving Lives

More effective and coordinated deployment of resources at major incidents

Joint approach to situational awareness, decision making and risk awareness

Improved use of mobile communications with common strategy for use

Shared understanding of roles, responsibilities and capabilities

On-going

effective

governance

structure for

interoperability



JESIP Governance

Ministerial Oversight Board (6 monthly) Chair - Home Secretary Theresa May			
Government Departments Ministers	Police, Fire & Ambulance	HMIC CFRA	JESIP Representation SRO
Strategic Board (Quarterly) Chair – JESIP Strategic Lead , Roy Wilsher			
Government Departments Directors	Police, Fire & Ambulance	Local Government & Devolved Administrations	JESIP Representation SRO & DSRO
Programme Board (Monthly)			
Chair - Senior Responsible Officer – Charlie Hall			
Government Departments Representatives	Police, Fire & Ambulance	Devolved Administrations	JESIP Representation DSRO & Team

Parameters of JESIP – England & Wales



- Initial response to major incidents but can apply to all joint incident response
- Emergency Services primarily but other agencies can adopt principles
- Not about structural changes / mergers

Not delivering technology changes



Challenges

- Over 100 organisations impacted
- Recognition of scale of change to culture, attitudes and behaviour
- Differing Governance structures and funding arrangements makes delivery model complex
- Reducing budgets and impact on local capacity and priorities
- Timescales and Ministerial Expectations



What have we done....

- ✓ The Joint Doctrine & Aide Memoir
- ✓ National network of JESIP trainers
- ✓ New Website central hub for information
- ✓ JESIP DVD produced for opening courses and more
- ✓ Engagement events with 105 services
- ✓ Commander training started





What is still to do....

- Continue to support services in completing training
- Commander Tabards for Police
- Complete remaining training products
- Interoperability validation exercises
 - 22 across 11 areas
 - 1 major exercise Merseyside
- JESIP legacy arrangements what happens after September 2014?
- Ensure there is continued national organisational learning and improvement in response

JESIP Training Products



Operational Staff

Operational
Staff E-Learning
Package

Interoperability
Training
Presentation



Operational Commanders

Operational Commanders Course

Pre-Course E-Learning Package



Tactical Commanders

Tactical Commanders Course

Pre-Course E-Learning Package



Strategic Commanders

Multi Agency Gold Incident Commander (MAGIC) Training

(this is not a JESIP product, however it is being aligned to the Joint Doctrine to ensure a golden thread through all training)



Room Supervisors

Control Room Supervisors Package



All other Cat
1 & 2
responders
can observe
the command
courses and
access an
awareness
presentation

New Entrants

Interoperability
Training
Presentation



Training Essentials

Courses are based on the "role" a commander takes at an incident, not their substantive rank

Peer to peer contact on courses is essential, especially in desktop scenario sessions

Peers from different services need to work together to better understand their respective roles, relationships and capabilities

A mix of "roles" on courses does not achieve learning outcomes for either set of commanders



Where does Joint Doctrine fit?

Law (Civil Contingencies Act)

Emergency Preparedness and Emergency Response & Recovery (ERR Chapter 4)

Joint Doctrine: the interoperability framework

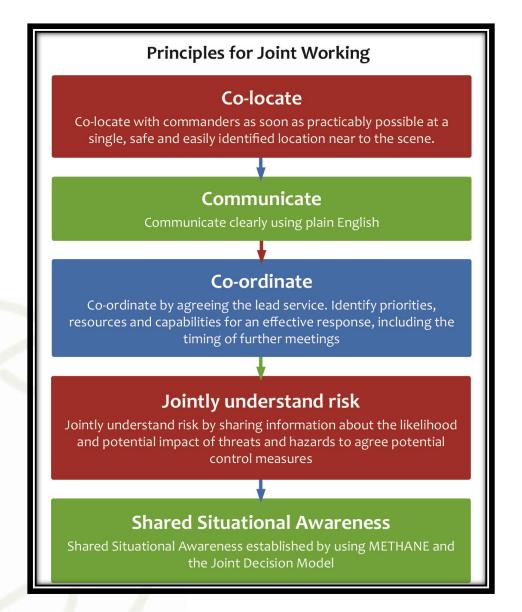
Specialist eg. CBRNe

Joint SOPs and Aide Memoires

Single Service Materials



Joint Doctrine – the basics



Five
Principles
for Joint
Working



Joint Doctrine — the basics



- The Joint
 Decision Model
 (JDM)
- To enable commanders to make effective decisions together



Joint Doctrine – the basics

Shared Situational Awareness

In the initial stages, pass information between emergency responders and Control Rooms using the METHANE mnemonic.

- Major Incident declared?
- **E** Exact Location
- Type of incident
- H Hazards present or suspected
- A Access routes that are safe to use
- Number, type, severity of casualties
- E Emergency services present and those required

One model for information sharing

What will emergency services need to do?

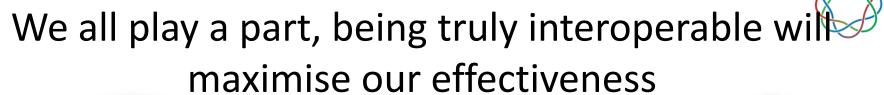
Jointly deliver Commander training and Control Room training

Plan to incorporate JESIP "products" locally

Review local operational policies and procedures against Joint Doctrine

Involve wider partners through LRF – observers can attend command courses

Refine local testing and exercising plans – collaborate!









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Thank You & Any Questions?

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